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**RE: 2025 ANNUAL REPORT, FORMER WEST CHANNEL STAGING SITE REMEDIATION PROJECT,
INUVALUIT SETTLEMENT REGION, NORTHWEST TERRITORIES – SHELL CANADA LIMITED**

Please find attached the 2025 Annual Report for the West Channel Staging Site Remediation Project, in the Inuvialuit Settlement Region, Northwest Territories (Inuvialuit Water Board Water Licence N5L8-1846).

The attached 2025 Annual Report and associated appendices have been prepared by WSP Canada Inc. (WSP) on our behalf and with our support. Should you have any questions or comments, please do not hesitate to reach out to Kyle Thompson or Dave Kliewer, or the WSP contact listed within the attached documents.

Sincerely,
SHELL CANADA LIMITED

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Attachments: 2025 Annual Report, IWB Water Licence N5L8-1846, West Channel Staging Site Remediation Project, in the Inuvialuit Settlement Region, Northwest Territories – Shell Canada Limited